



ORGANIZATIONAL	DETAILS
Blue Action Fund	Independent foundation established under German Law
	Initiated by German Federal Ministry for Economic Cooperation and Development (BMZ) and KfW in 2016
	Sweden joined in 2017 through Swedish International Development Cooperation Agency (SIDA)
	France joined in 2018 through the Agence Française de Développement (AFD)
Mission	Provide grants to NGOs working in Official Development Assistance (ODA) countries to conserve marine biodiversity and to improve the lives of local people
	Contribute to implementing 2030 Agenda, in particular SDG14
	Support climate change mitigation and adaptation
Key Working Assumption	NGOs are key drivers of change, have necessary expertise, are in the regions for the long term and can bring additional resources to the table
Projects Focus	Setting up new Marine Protected Areas (MPAs) or expanding existing ones
	Enhancing management effectiveness of MPAs
	Sustainable livelihoods and poverty reduction
Supervisory Board	Ingrid Gabriela Hoven (Chair appointed by BMZ), Stephan Opitz (Deputy Chair appointed by KfW), Helen Ågren (Member appointed by Swedish Ministry of Foreign Affairs), Gilles Kleitz (Observer appointed by AFD)
	All members serve on an unpaid basis
Management Board	Markus Knigge (Executive Director), David Morrison, Dr Ralph Kadel
	Executive Director is paid; other management board members volunteer their time
Additional Team	Programme Assistant since June 2018
	Additional support from Nature Trust Alliance (see Partners)
Partners	IUCN: <ul style="list-style-type: none"> - Supports project appraisal process - Provides strategic advice (usually attends Supervisory Board Meetings as observer) - Leads on external monitoring and evaluation
	Nature Trust Alliance: Provides shared services to Blue Action Fund and two other foundations (e.g. financial, HR, and communication services)
	Others: A number of other organisations (e.g. law firms) and individuals provide pro bono support
Audits & Evaluations of Blue Action Fund	Annual independent financial audits
	Every two years special audit regarding procedures and requirements
	2019 – 20 mid-term evaluation

PROGRAMME					
Calls for Proposals	2019: South East Asia				
	2018: Western Indian Ocean				
	2017: Small Island Development States				
	2016: Restricted call during start up phase				
Next calls	To be decided by Supervisory Board				
Current grants	RARE: Network of Community-Managed MPAs in Mozambique (€21M/3 years)				
	CI: Turning Fisheries in Eastern Tropical Pacific MPAs into Ocean Conservation Agents (€2.7M/3 years)				
	FFI: Designate new MPA network across São Tomé and Príncipe (€1.9M/5 years)				
	WWF: Safeguarding Primeras and Segundas Environmental Protected Area (€2,3M/4 years)				
	WCS: Scaling up Marine Protected Areas in Melanesia (€2.7M/3 years)				
Audits and Evaluations of individual projects	Annual financial audits of the grantee				
	Mid term and final financial audit				
	Mid term and final technical evaluation				
FINANCE					
Contributions		2016	2017	2018	2019
	BMZ/KfW	€24M	€20M	€11M	
	Swedish Ministry of Foreign Affairs		€5M	€3M	
	Agence Française de Développement (AFD)			€2.5M	(€2.5M)
Endowment Capital	€2M				
Spendable Capital	€3M (300K each year for operational costs)				
Agreed Programme Funding	€12M for ongoing and planned projects				
	€24M earmarked for Western Indian Ocean and South East Asia call				
Operational costs (incl. administration, programme development & management)	2017: ~ 300K				
	2018: forecasted ~ 500K				
	Sources: Spendable capital, plus share of contributions				
	– 12.5% first €10M – 10.25% €10 – 20M – 8% ≥ €20M				
Investment	Well established investment committee				
	Investment Policy and Policy on Socially Responsible Investing (SRI)				
Growth rate and fundraising	Significantly increased assets from 2016 to 2018 from €24 to €65M				
	Active outreach to potential funders (mainly bilateral and multilateral donors)				
EFFICIENCY					
Efficiency ratio	Once programme is fully running: – Administrative expenses / Total expenses < 5% – Total non-grant expenses / Total expenses < 10%				